

Disclaimer

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FORWARD-LOOKING STATEMENTS

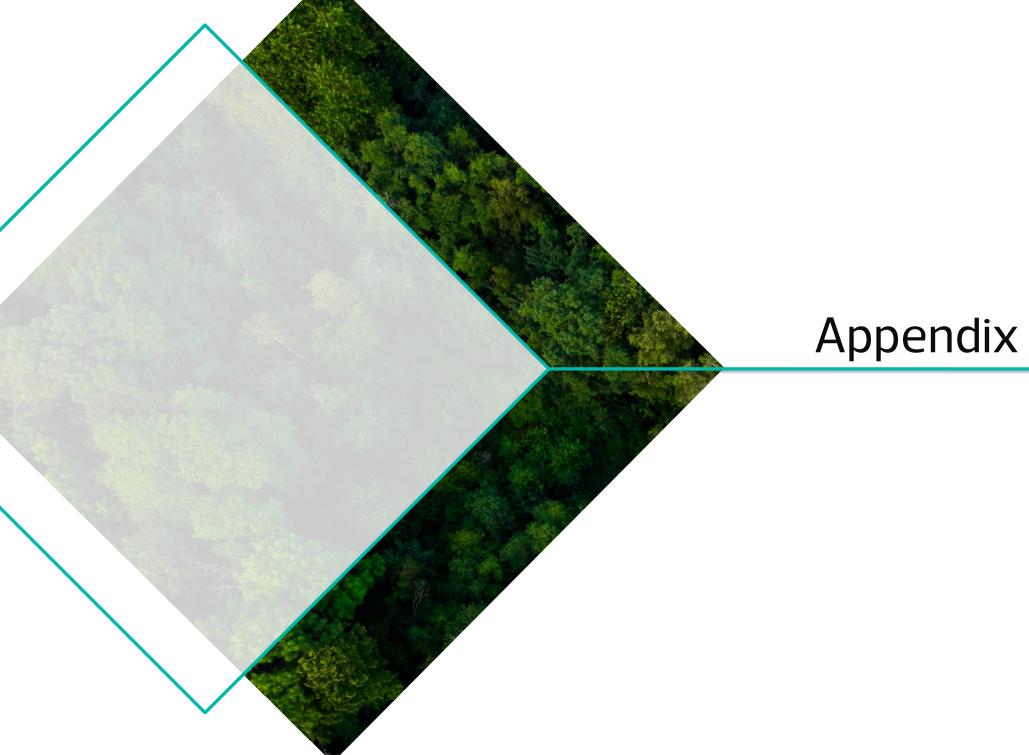
This presentation contains forward-looking statements. All the statements herein which are not historical facts, including, but not limited to, statements expressing our current opinion or, as applicable, those of our directors regarding the financial performance, the business strategy, the management plans and objectives concerning future operations and investments are forward-looking statements. Statements that include the words "expects", "estimates", "foresees", "predicts", "intends", "plans", "believes", "anticipates", "will", "targets", "may", "would", "could", "continues" and similar statements of a future or forward-looking nature identify forward-looking statements.

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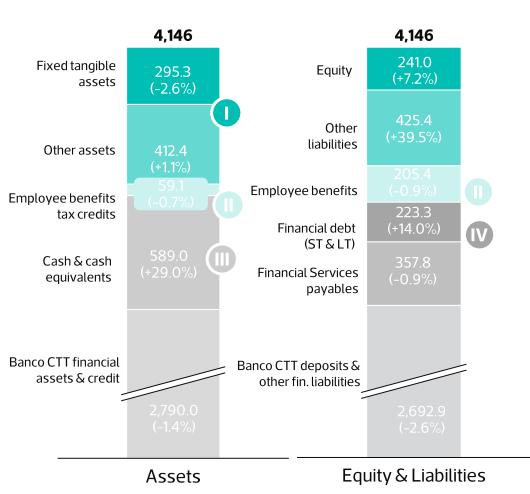
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Solid balance sheet, which improved further throughout the quarter

31 March 2023 Balance sheet

€ million; % change vs. 31 dec. 2022



Fixed tangible assets	
(+) Rights of use (leases)	108.3
(+) Other fixed tangible assets	187.0
(=) Fixed tangible assets	295.3
Rights of use decrease €6.1m vs. Dec	c 22 (-5.3%)

Rights of use decrease €6.1m vs. I	Dec22(-5.3%)
III Adjusted cash	
(+) Adjusted cash Banco CTT	171.0
(+) Adjusted cash CTT	69.6
(=) Adjusted cash	240.6

II Net employee benefits	
(+) Employee benefits (liabilities) *	205.4
(+) Employee benefits (equity) ¹	2.8
(-) Employee benefits tax credit	59.1
(=) Net employee benefits	149.2
* Of which €190.4m related to healthc	are

IV Financial debt	
(+) Bank loans	105.1
(+) Lease liabilities	118.2
(=) Financial debt	223.3

 $^{^{1}} Corresponding to \, stock \, option \, remuneration \, plan$

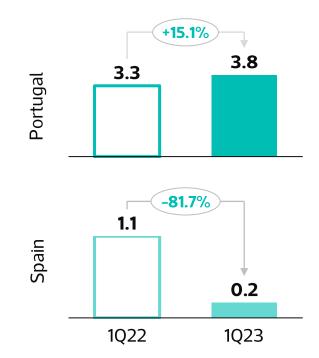
Improving trend in Portugal while in Spain profitability remains under pressure

Express & Parcels - Revenues 1Q23

Consolidated view; € million; % change vs. prior year

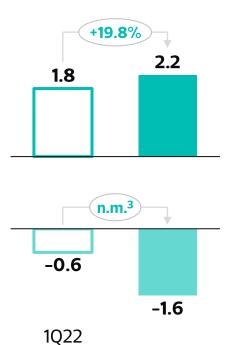
€33.9m (+9.3%) **Portugal** Parcels €30.6m (+10.9%) €1.0m (-25.9%) Cargo Banking network €1.1m (-0.5%) €0.9m (+27.9%) Logistics €0.3m (+44.5%) Other €29.7m (+0.6%) Spain €1.1m (+29.9%) Mozambique **Total** €64.7m (+5.4%)

EBITDA¹ € million



Recurring EBIT

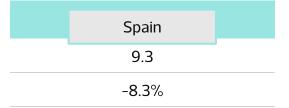
€million



Volumes by region (m items)

Metric	Total
1Q23	17.9
vs.1Q22	+1.4%

Portugal	
8.6	of which8.5 (+14.7%) CEP
+14.3%	(+14.7%) CEP



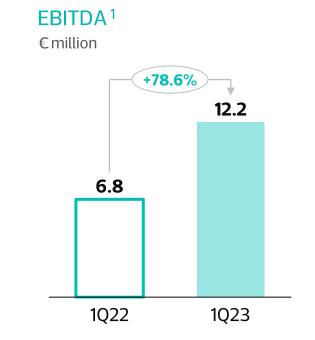
¹Excluding Specific items, depreciation & amortization;

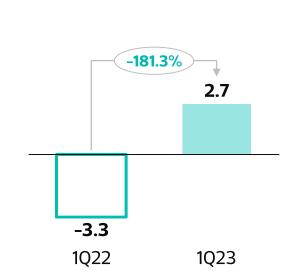
Revenue performance in mail and good cost performance led to profitability improvement

Mail & other - Revenues 1Q23

€ million; % change vs. prior year







Recurring EBIT

€ million

Volumes by type (m items)

Metric	Avg. mail prices	Addressed mail	Transactional	Advertising	Editorial	Unaddressed mail
1Q23	N.A.	113.6	100.9	82.4	6.7	76.4
vs.1Q22	+6.55%	-5.2%	-3.5%	-30.4%	-2.6%	-30.5%

¹Excluding Specific items, depreciation & amortization

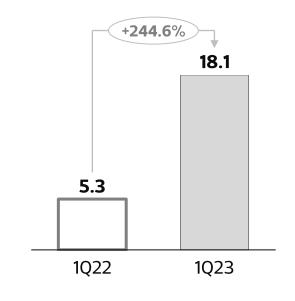


Financial Services & Retail - Revenues 1Q23

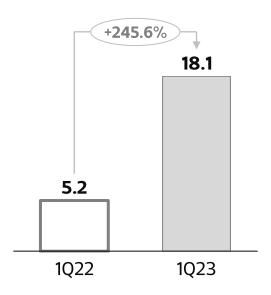
€ million; % change vs. prior year

Total	€28.7m (+141.6%)
Other	€0.3m (>>)
Retail products & services	€3.4m (-17.1%)
Payments	€0.2m (+22.2%)
Money orders	€1.1m (-20.9%)
Savings & insurance	€23.6m (>>)

EBITDA¹ € million



Recurring EBIT € million



Financial Services volumes by type

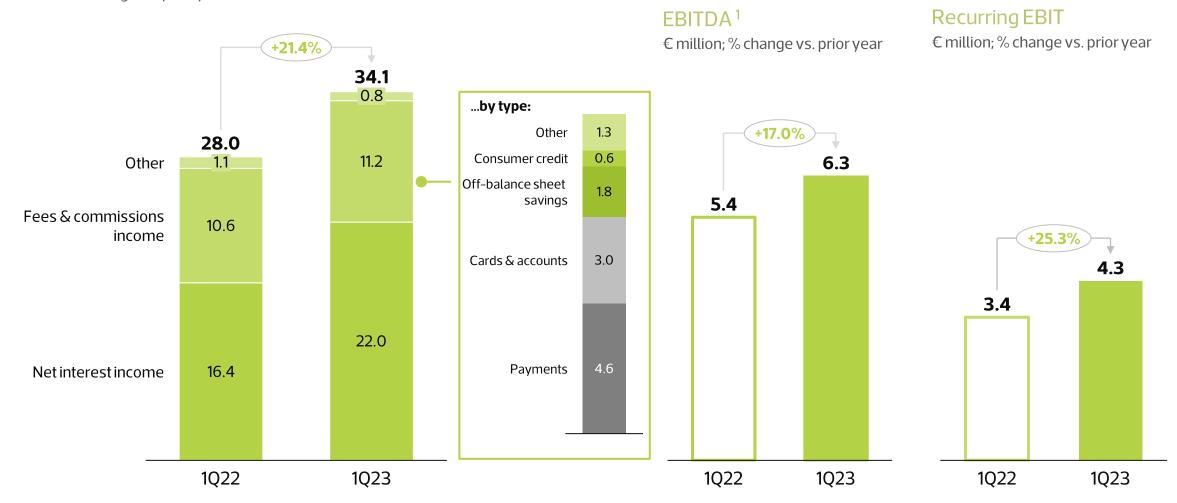
Metric	Savings flows (€bn)	Placements	Redemptions	Money orders (m ops.)
1Q23	9.1	7.5	1.5	2.6
vs.1Q22	>>	>>	>>	-23.0%

 $^{^1} Excluding Specific items, depreciation \& amortization \\$

Banco CTT continues its path of profitable growth

Banco CTT - Revenues 1Q23

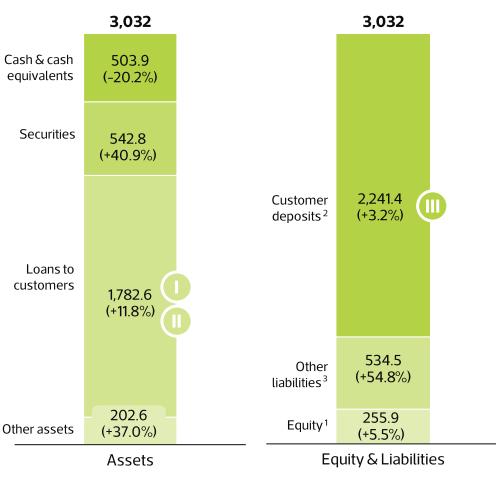
€ million; % change vs. prior year

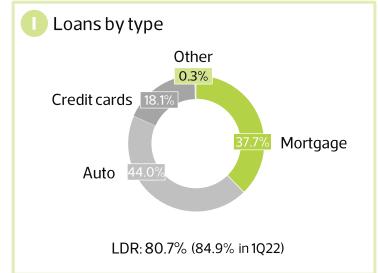


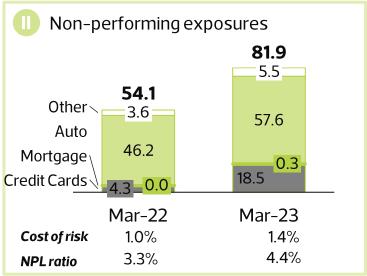
 $^{^1} Excluding Specific items, depreciation \& amortization$

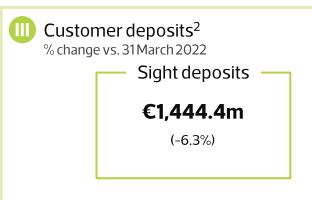
Banco CTT Balance Sheet-31 March 2023









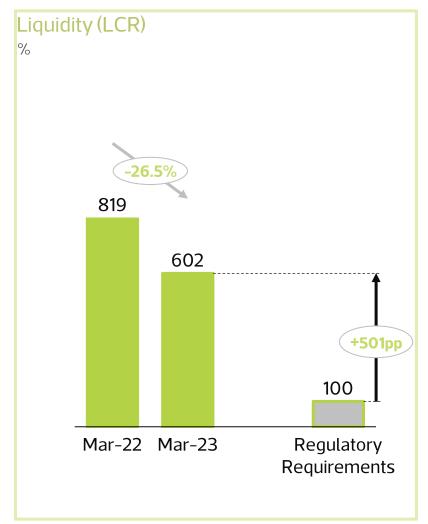


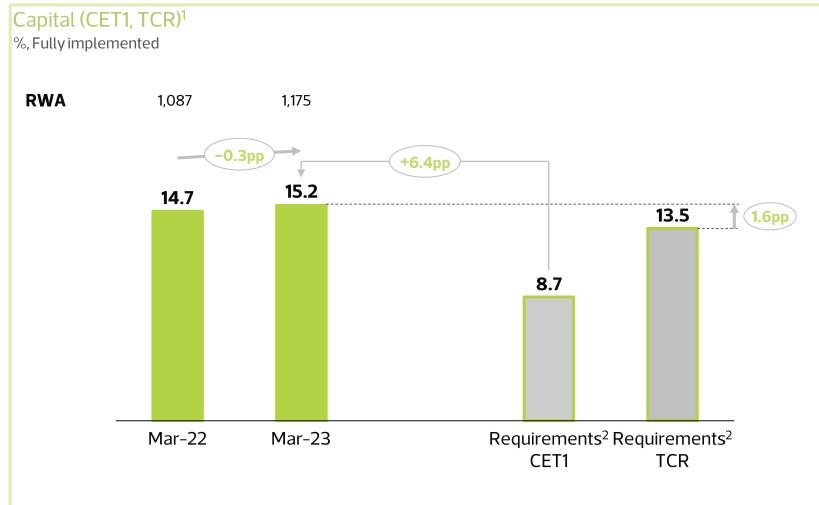
Term deposits **€797.0m**(+25.1%)

Significant growth in term deposits 611.6k current accounts (+36k since 1Q22) Granular retail customer deposits

 $^{^{1}} includes \, 172.9 \, million \\ \in \, of \, tangible \, equity; \\ ^{2} Excludes \, deposits \, from \, intragroup \, companies. \\ ^{3} includes \, 426.3 \, million \\ \in \, of \, debt \, securities/securitization \, deposits \, from \, intragroup \, companies. \\ ^{3} includes \, 426.3 \, million \\ \in \, of \, debt \, securities/securitization \, deposits \, from \, intragroup \, companies. \\ ^{3} includes \, 426.3 \, million \\ \in \, of \, debt \, securities/securitization \, deposits \, from \, intragroup \, companies. \\ ^{3} includes \, 426.3 \, million \\ \in \, of \, debt \, securities/securitization \, deposits \, from \, intragroup \, companies. \\ ^{3} includes \, 426.3 \, million \\ \in \, of \, debt \, securities/securitization \, deposits \, from \, intragroup \, companies. \\ ^{3} includes \, 426.3 \, million \\ \in \, of \, debt \, securities/securitization \, deposits \, from \, intragroup \, companies. \\ ^{3} includes \, 426.3 \, million \\ \in \, of \, debt \, securities/secur$

Solid balance sheet with ample flexibility





Consolidated Income statement

Income statement

€million

Revenues
Operating costs
of which Impairments & provisions
EBITDA
Depreciation & amortization
of which IFRS 16 impact
Recurring EBIT
Specificitems
EBIT
Net financial income / (costs)
of which IFRS 16 impact
Associated companies – gains / (losses)
Earnings before taxes
Net profit attributable to equity holders

Report	ted
1Q22	1Q23
234.7	241.8
212.7	201.0
5.7	8.0
22.0	40.8
15.4	15.1
7.0	6.7
6.7	25.7
-2.7	0.7
9.4	25.0
-2.1	-3.1
-0.7	-0.8
0.0	0.0
7.2	21.8
5.4	16.1

With Banco CTT under equity method			
	1Q22	1Q23	
	211.2	212.6	
,	193.8	177.5	
	1.5	1.5	
	17.4	35.0	
	13.6	13.1	
	6.8	6.4	
	3.8	21.9	
	0.9	0.8	
	2.9	21.2	
	-2.1	-3.1	
	-0.7	-0.8	
	1.9	2.9	
	2.7	20.9	
	2.5	16.1	

Consolidated Balance sheet

Balance sheet

€million

Non-current assets
Current assets
Assets
Equity
Liabilities
Non-current liabilities
Current liabilities
Equity and Liabilities
Net financial debt

Reported	
31-Dec-22	31-Mar-23
2,253.3	2,255.0
1,804.2	1,890.8
4,057.5	4,145.8
224.9	241.0
3,832.6	3,904.8
789.4	803.2
3,043.1	3,101.6
4,057.5	4,145.8
29.8	-17.3

With Banco CTT under	
equity method	
31-Dec-22	31-Mar-23
687.9	682.1
566.0	733.1
1,253.9	1415.2
225.2	241.3
1,028.7	1,173.9
331.1	364.9
697.6	809.0
1,253.9	1,415.2
192.6	150.1

Consolidated Cash flow statement

Cas	h t	
1 4		1 () \/\/

€ million

€ million
EBITDA
Non-cash items
Specific items affecting EBITDA
Capex
Change in working capital
Operating cash flow
Tax
Employee benefits
Free cash flow
Debt (principal + interest)
Dividends
Acquisition of own shares
Financial investments & other
Net change in adjusted cash
Change in liabilities FS $\&$ other $\&$ Banco CTT (net) 1
Change in other ²
Net change in cash

Reported		
1Q22	1Q23	∆ 23/22
22.0	40.8	18.8
-2.3	0.4	2.7
2.7	-0.7	-3.4
-5.9	-5.6	0.4
-6.2	9.2	15.4
10.4	44.2	33.8
0.0	-0.1	-0.1
-4.2	-4.4	-0.2
6.2	39.7	33.4
-4.0	34.7	38.7
0.0	0.0	0.0
-1.6	0.0	1.6
0.0	0.0	0.0
0.6	74.4	73.8
-118.2	59.2	177.3
5.8	-1.0	-6.9
-111.7	132.5	244.2

With Banco CTT under equity method		
1Q22	1Q23	△23/22
17.4	35.0	17.6
-6.3	-5.6	0.6
-0.9	-0.8	0.1
-4.9	-4.5	0.4
3.6	15.8	12.2
8.9	39.9	31.0
0.2	-0.1	-0.3
-4.2	-4.4	-0.2
4.9	35.4	30.4
-4.0	34.7	38.7
0.0	0.0	0.0
-1.6	0.0	1.6
0.0	0.0	0.0
-0.7	70.1	70.8
-59.7	87.6	147.4
0.0	0.0	0.0
-60.4	157.7	218.1

¹The change in net liabilities of Financial Services and Banco CTT reflects the evolution of credit balances with third parties, depositors or other banking financial liabilities, net of the amounts invested in credit or investments in securities / banking financial assets, of entities of the CTT Group providing financial services, namely the financial services of CTT, Payshop, Banco CTT and 321 Crédito; ²The change in other cash items reflects the evolution of Banco CTT's sight deposits at Bank of Portugal, outstanding cheques / clearing of Banco CTT cheques, and impairment of sight and term deposits and bank applications



Specific items

Specific items

€million

Recurring EBIT		
Specif	fic items	
	Staff costs	
	ES&S	
	Other op. costs & other gains	
EBIT		

Reported	
1Q22	1Q23
6.7	25.7
-2.7	0.7
0.2	0.3
0.6	0.8
-3.5	-0.4
9.4	25.0

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Delivering the future by connecting people and businesses in a sustainable way



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